

**Q4. World Sailing's Emerging Nations Programme has been key to promoting event participation, especially for sailors into the Youth Worlds and Para Worlds. What are your proposals for this area of World Sailing's work?**

**Kim Andersen (DEN):**

*I believe we should strengthen our focus on development and participation, not just by making plans, but by securing a governance structure where decisions are rooted for projects and activities for development and participation. This is where you grow our sport! The Emerging Nations Program has shown the way, but to improve going forward, we should share our best practises from around the world and then have countries or regions apply for support in promoting a project for their area. I believe that by making programs that are driven by MNA`s and regions, we will increase the success of engaging and developing our sport. We should not have a program in World Sailing with a one size fits all approach.*

*We have also built a Strategy document 2020 – 2023 specifically aimed at supporting our Para sailors, now it's more about following the plan, building on the recent successes of growing Para sailing and working on getting reinstated as an Olympic discipline. Our goal is give para sailors the same opportunities as all sailors!*

*Lastly, I would emphasise on the need for a stronger governance structure in place around development and participation for our sport, not only for decision making but also to ensure accessibility in terms support and funding in a structure to catalyse these important activities. These must be rooted in our system.*

**Quanhai Li (CHN)**

*The Emerging Nations Programme is an excellent program that I have always fully supported. I will propose that we increase funding for this programme and create a new service model to enhance the quality of our services in line with different situations and conditions of different regions. We shall always place the requirements of the sailors first. We shall focus on emerging nations to assist in their growth and expansion. We will establish their unique requirements in each region to support advancement with achievable goals.*

*I will also propose to create a World Sailing Development Fund. The purpose of the fund will be to assist the regions in increasing youth development, the growth of participation, and the training of officials. Together with the consultation of our sailing partners, expert committees, and staff, we will listen to the MNAs and regions and help provide the personalized support the MNAs and regions require.*

### **Scott Perry (URU)**

*The ENP was started in 2014 as a result of a presentation made to the Board by Antonio de la Madrid of the Events Department. Antonio was responsible for the Youth Worlds and noticed that there was a huge gap between the Youth Worlds and the Olympics and felt that we needed a program to bridge that gap. The first ENP clinic was held at the Santander World Championship in 2014. I was the Vice President in charge of the Santander World Championship and worked closely with Antonio on the first edition of the ENP. It proved such a success that by 2016 we had 4 Regional Development Coordinators in 4 continents and a supervisor, Rob Holden. In 2016 we also added the Paralympic Development Program (PDP) and a program to train national trainers. By 2016 we were holding 4 ENP clinics per year plus 2 PDPs clinics and were starting joint ENP and race officials clinics which ended with a regatta where the trainee race officials used their newly acquired skills to run the regatta for the sailors of the ENP. This was a tremendous success. Sadly the deterioration of World Sailing's finances has meant that the ENP, the PDP and the Regional Development Coordinators program of late have had to be either suspended or greatly reduced.*

*If elected I would first address World Sailing's finances in order to return as soon as possible to the point where we can provide the same annual level of ENPs, PDPs and other key Training and Development Programs. Without healthy finances we simply can't afford these programs.*

### **Gerardo Seeliger (ESP)**

*The WS ENP, which I used successfully for the 2014 Santander World Championships, cannot be the victim of the current budget cuts. The ENP is a strategic priority, must be protected and its budget substantially increased. (See my comments on Point 7). It must be the most important function of WS. Focus on people, equipment, facilities, and work closely with Continental Associations on a strategic Plan:*

- *Move the Training and Development area out of London, close to where it is needed: in Asia, Africa, Oceania, Caribbean, Latin America, and Middle East.*
- *In a harbour City and assure that the host country will support this WS initiative with space and human resources.*
- *A creative Sponsorship program, initiated by WS, targeting Youth, Women, Parasailing, ENP.*
- *We will design and present a Youth Program to Olympic Solidarity for financial support. Kites are becoming increasingly successful in countries with little or no sailing activity and contribute extensively to the growth of youth sailing and Tourism, contributing to economic development in the region, employment, and wealth.*

- *Redesign the WS Trust as the right organization, to execute the Development Programs.*
- *Substantially increase the ENP and Youth development programs and Budgets with a committed WS staff, repositioned, reassigned to new responsibilities, including sponsorship activities. Rob Holden's Document WS Development Plan, has a wealth of good initiatives, WS priority is to work on obtaining the funding.*